

# Building Peer Strategy

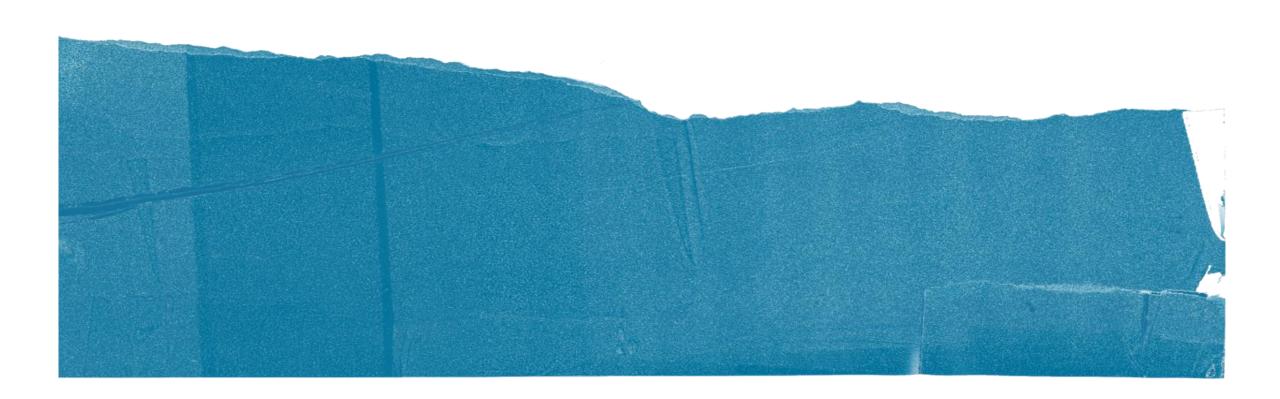
That Guides Our Work

Speakers:

Haven Taylor
Kells Perry

# Today's Learning Objectives:

- Understand the role of the Vision Statement in creating a Strategic Plan
- 6 common components that go into Strategic Planning
- Action plan that includes all members of the organization



# Mentimeter Activity

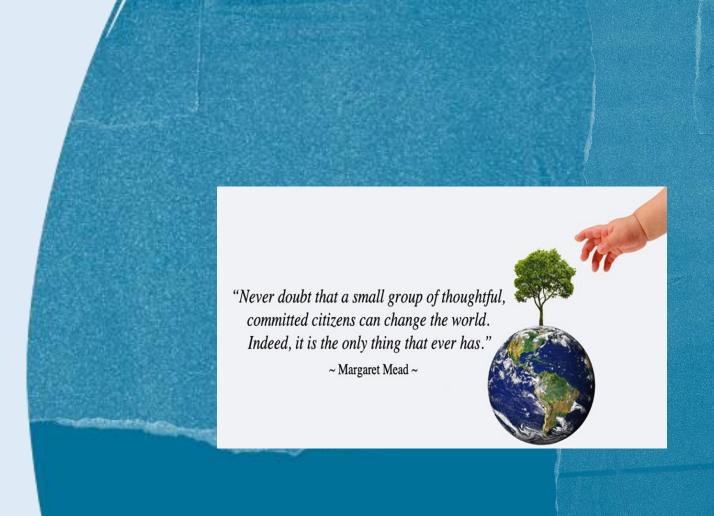


What does "Peer Strategy" mean to you?





- 1. Mission Statement
- 2. Vision Statement
- 3. SWOT Analysis
- 4. Strategic Format
- 5. Goals / Objectives
- 6. Cascading Action Plan



#### Mission Statement

Part 1: **Definition** 

- A brief, written statement that describes an organization's purpose, goals, and values.
- It serves as a guide for decision-making and communicates to stakeholders what the organization stands for and what it aims to achieve.

#### **Mission Statement**

Part 2: Application

- A brief, written statement that describes an organization's purpose, goals, and values.
- It serves as a guide for decision-making and communicates to stakeholders what the organization stands for and what it aims to achieve.

#### New Narrative's Mission Statement:

• From clinical care and peer support programs to housing, we provide the resources so people seeing mental health care can develop the tools to thrive, not just survive

- Mission Statement
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- 7. Cascading Action Plan

Your vision will become clear only when you look into your heart. Who looks outside, dreams. Who looks inside, awakens.

### **Vision Statement**

#### Part 1: Definition

- A vision statement is a concise, future-oriented declaration that describes the desired longterm state or outcome that an organization or individual wants to achieve.
- It articulates the aspirations and goals of the organization or individual and provides a clear picture of what success looks like in the future.

#### **Vision Statement**

#### Part 2: Application

- A vision statement is a concise, future-oriented declaration that describes the desired longterm state or outcome that an organization or individual wants to achieve.
- It articulates the aspirations and goals of the organization or individual and provides a clear picture of what success looks like in the future.

#### **New Narrative's Vision Statement:**

• We envision a world where lived experiences are valued and integrated, creating meaningful change and opening paths to purpose, connection, and community

- 2. Mission Statement
- Z. Vision Statement
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It's okay to be where we are,

but it's not okay to stay
where we are.

#### Part 1: Definition

- SWOT analysis is a strategic planning tool used to assess the internal and external factors
  that affect an organization's ability to achieve its objectives.
- The acronym stands for Strengths, Weaknesses, Opportunities, and Threats.
  - Strengths and Weaknesses refer to the internal factors that an organization can control.
  - Opportunities and Threats refer to external factors that are outside of their control.

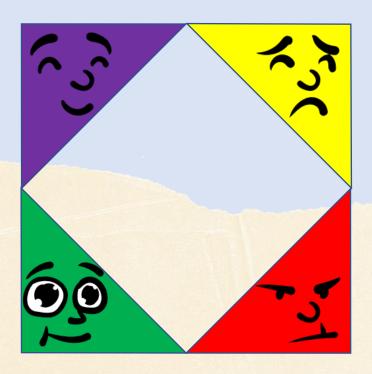
By analyzing these four factors, a SWOT analysis helps identify areas to develop strategies to maximize its strengths, minimize its weaknesses, capitalize on opportunities, and mitigate threats.

Part 2: Template



#### **STRENGTHS**

Using a template can help you analyze the strengths, weaknesses, opportunities, and threats facing a product or project.



#### WEAKNESSES

Once you have filled out each category, make a plan for how you will address the weaknesses and threats; as well as maximizing the strengths and leveraging the opportunities you have identified.

**OPPORTUNITIES** 

#### Part 2: Template

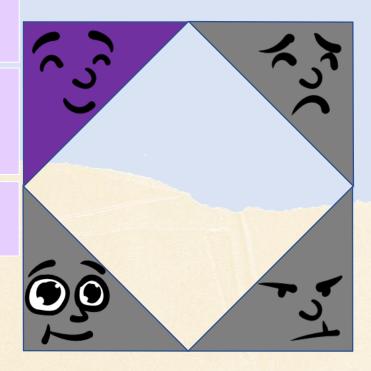


#### **STRENGTHS**

Peer Values Centered throughout all levels of organization.

Subject matter experts and established history of effective and innovative programming.

Diverse portfolio of programming that meets the variety of SDoH needs.



**WEAKNESSES** 

**OPPORTUNITIES** 

#### Part 2: Template

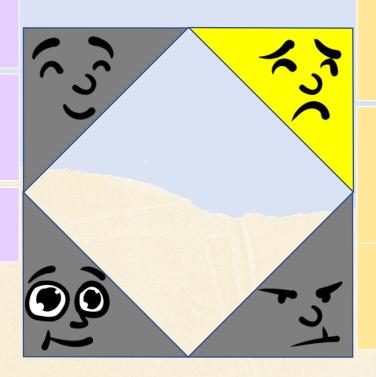


#### **STRENGTHS**

Peer Values Centered throughout all levels of organization.

Subject matter experts and established history of effective and innovative programming.

Diverse portfolio of programming that meets the variety of SDoH needs.



#### WEAKNESSES

Lack of consistent processes and communication leads to inefficiencies and stress.

Resource scarcity, especially regarding
-staff to participant/workload ratios
-recruitment and retention of diverse
staff

Effects of silo-ing away the peer programming from the rest of the agency.

OPPORTUNITIES

Part 2: Template

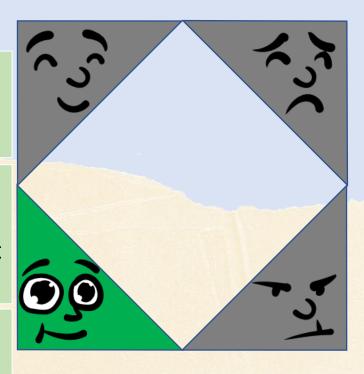


STRENGTHS WEAKNESSES

Develop external relationships through coalition and learning collaborative building.

Capturing existing momentum through reputation, partnerships, and awareness; to build the system we want to see.

Community interest and resources funneled into peer services.



**OPPORTUNITIES** 

Part 2: Template



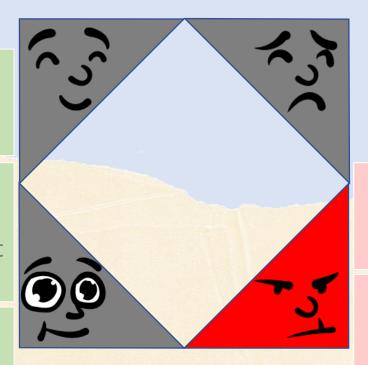
**STRENGTHS** 

**WEAKNESSES** 

Develop external relationships through coalition and learning collaborative building.

Capturing existing momentum through reputation, partnerships, and awareness; to build the system we want to see.

Community interest and resources funneled into peer services.



Uncertain future of funding and resources; and therefore vulnerable to recession and politics.

Working within a system that does not share our vision and values vulnerable to tokenization & co-optation.

**OPPORTUNITIES** 

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- SWOT Analysis
  - 4. Strategic Format
  - 5. Goals / Objectives
  - 6. Cascading Action Plan



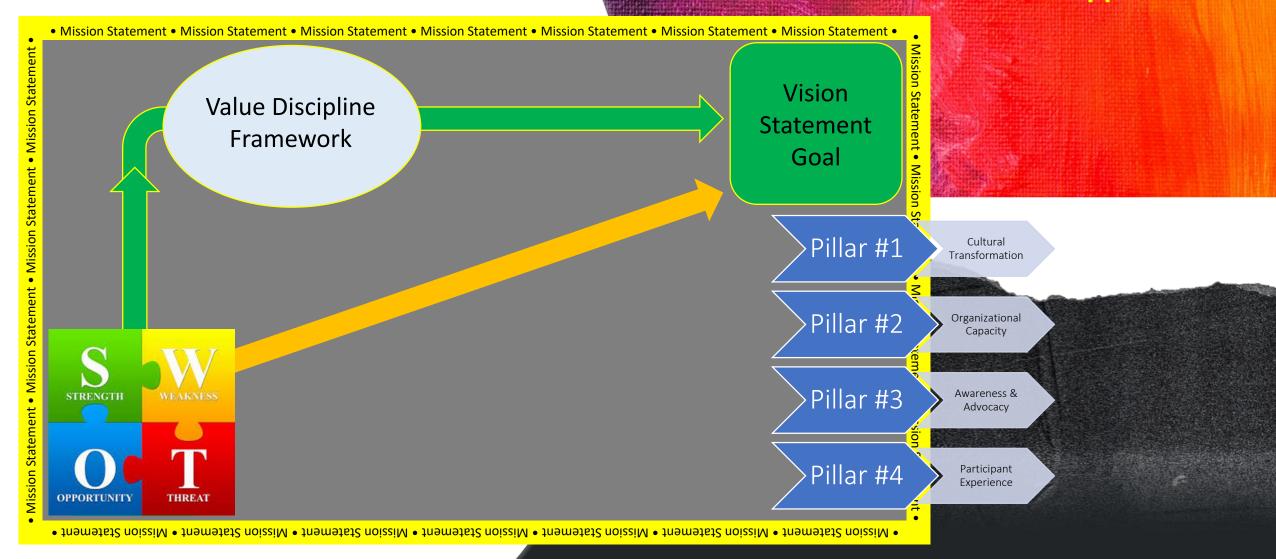
#### Organization Maturity **BALANCED STAKEHOLDER SCORECARD THEORY VALUE DISCIPLINES** Aggressive MCKINSEY'S **ANSOFF'S** Growth **STRATEGIC MATRIX HORIZONS** Formulation Execution

# Strategic Format

Part 1: Theory

## Strategic Format

Part 2: Application



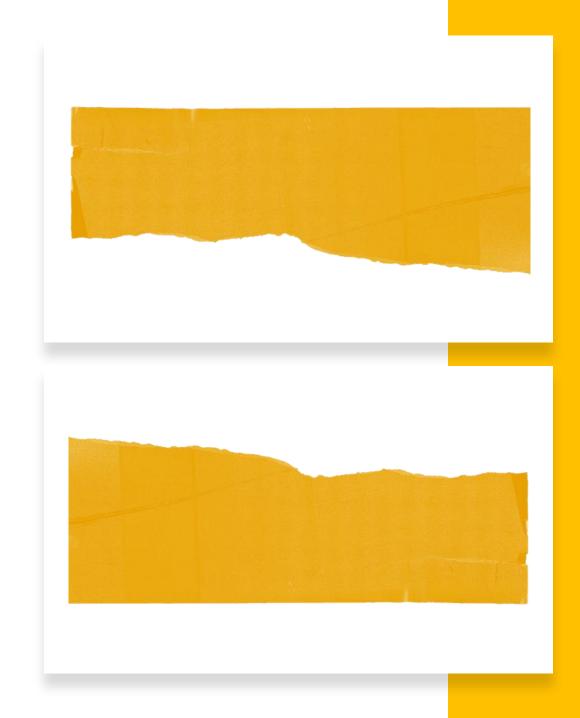
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To succeed in your mission, you must have single-minded devotion to your goal.

- Kalam

## Goals and Objectives

- **Goal:** Long-term goals are statements that describe how we plan to achieve our vision. These goals usually focus 3-5 years into the future.
- **Objectives:** Each long-term goal is broken down into oneyear objectives that advance the goal. Each objective should be SMARTER:
- S Specific
- M- Measurable
- A Achievable
- R Realistic
- T Time-based
- E Evaluate
- R Record



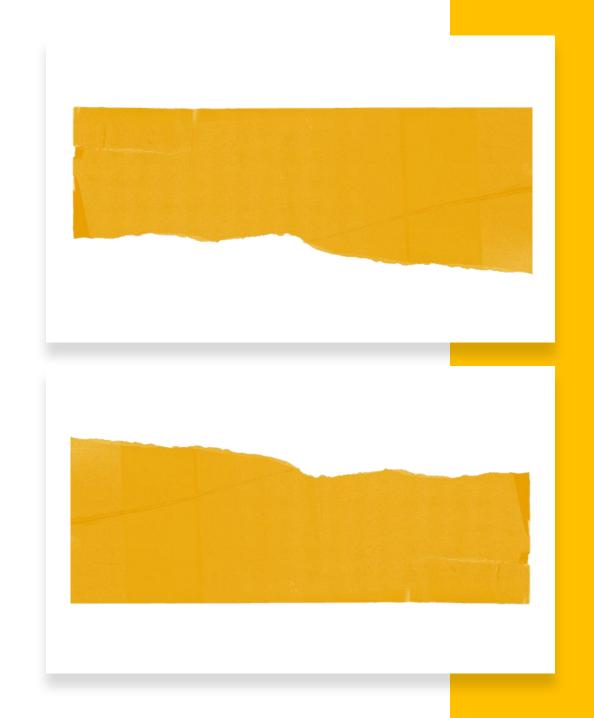
## Goals and Objectives

Pillar: Cultural Transformation

Goal: Clear and consistent understanding across New Narrative of the Peer Specialist as a role with its own unique skill set, focus, and duties

#### Objectives:

- Implement the National Guidelines for Peer Specialists and Supervisors created by the National Association of Peer Supporters
- Begin monthly cross-program co-reflection groups which focus on a core competency each month
- Update human resources systems, such as job descriptions, policy, and performance review criteria, to ensure consistency with the National Guidelines recommendations

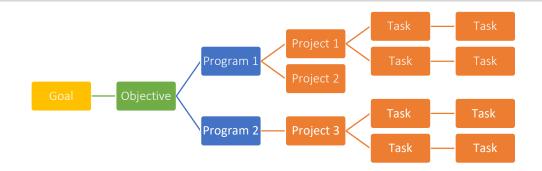


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A goal without a plan is just a wish.

Antoine de Saint-Exupery

# Cascading the Action Plan



**Purpose:** ensures that everyone in the organization/team is working towards the same goal and has a clear understanding of what needs to be done to achieve that goal.

- Takes the overall objective and "cascades" it down to specific projects and tasks at each level of the organization
- Creates a pathway of identified, manageable steps that supports each team member in seeing how their individual contributions move the vision forward
- Allows for easier monitoring of progress and making adjustments as needed

# Cascading the Action Plan

Objective: Implement the National Guidelines for Peer Specialists and Supervisors created by the National Association of Peer Supporters



Hire Program Manager - 4/15/2023 - Haven & HR



Post position – 2/15/2023 - Recruiting Specialist



Conduct interviews – 3/15/2023 - Haven



Confirmed offer – 3/22/2023 - Haven/Recruiting Specialist



Onboarding and training – 4/3/2023 - HR Coordinator

**Team Based Care** 



Re-orient site teams – December 2023 – TBC Leadership



Create training – by 9/30/2023 - PM & Haven



Provide training – by 12/15/2023 - PM



Utilize in consultation

By 12/2023 - ongoing

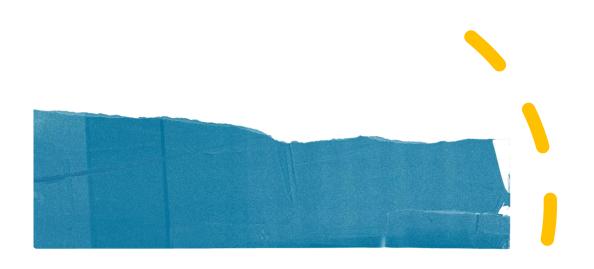


Utilize in supervision

By 12/2023 - ongoing



Obtain feedback from TBC frontline staff and residents
July 2024 – TBC Leadership



When it comes to
achieving our goals,
our failures are nothing
more than
success in progress.
- Tanveer Naseer

# Tips and Learnings

- Its ok to be self-taught
  - and the internet is full of free resources!
- Create visuals of your process and refer back to them
  - This work is abstract visuals help ground us
- Be clear on the scope of your plan and stay focused
  - Its easy to get off-track and into problem solving mode
- Ongoing 2-way communication and coordination throughout the organization is key for success
  - If you aren't there yet build it into your plan!

# Thank you for your time and talent



We want to hear about your vision and plans – and find opportunities to lift one another up!

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